



VIS.RU

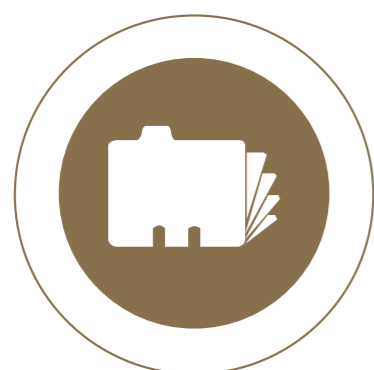
VIS Group is one of the leaders of the Russian infrastructural market. It currently has formed one of the largest public-private partnership project portfolios in Russia. The holding possesses all the qualified investor competencies required to manage the complete life cycle of an infrastructural project.



INVESTMENTS



PROJECT MANAGEMENT

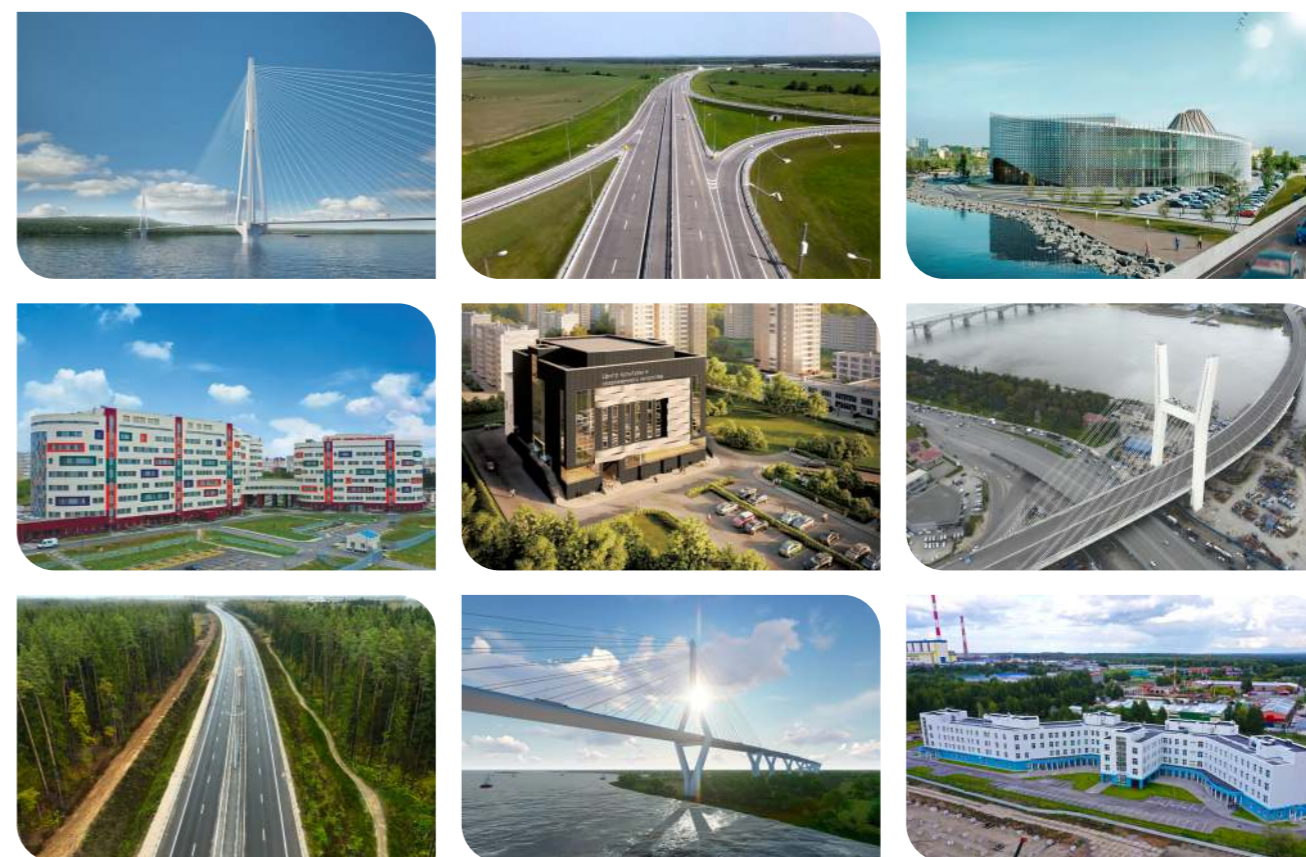
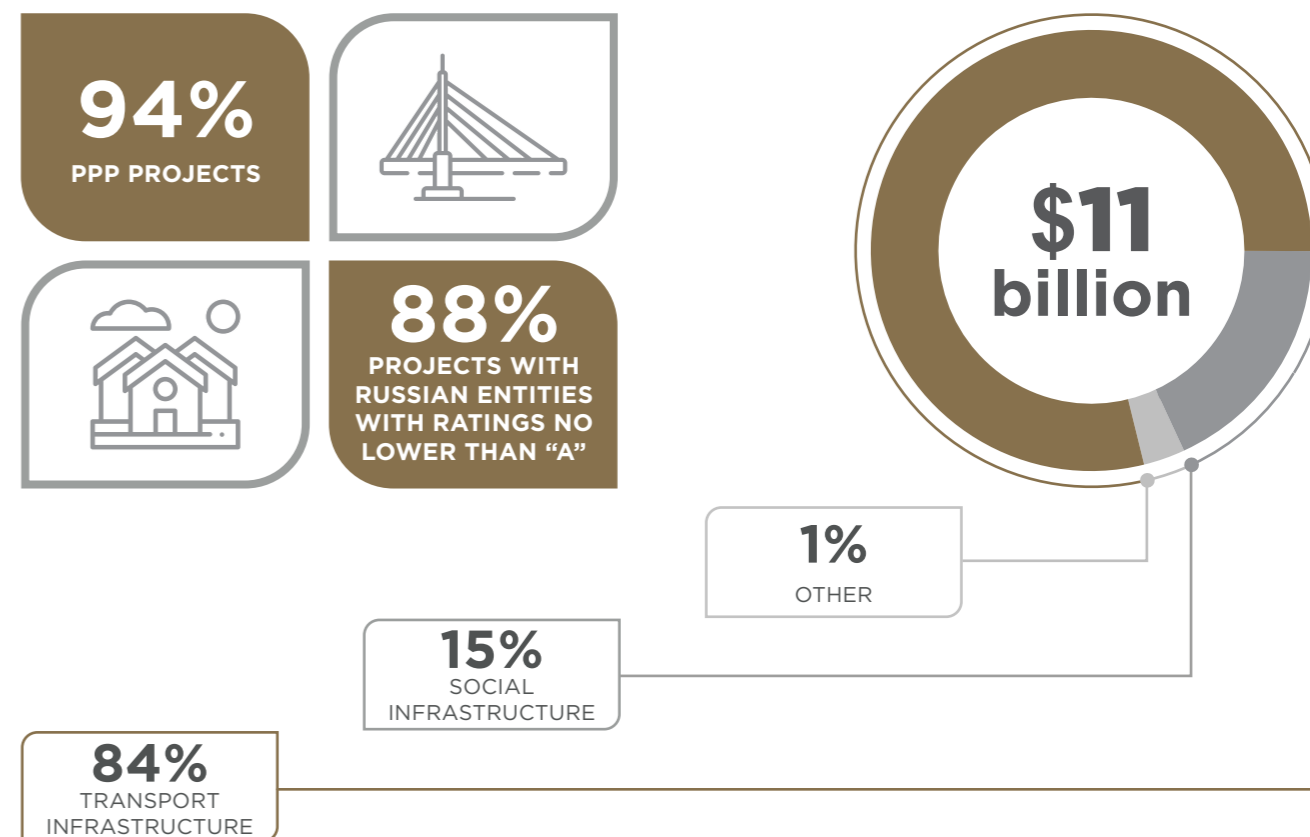


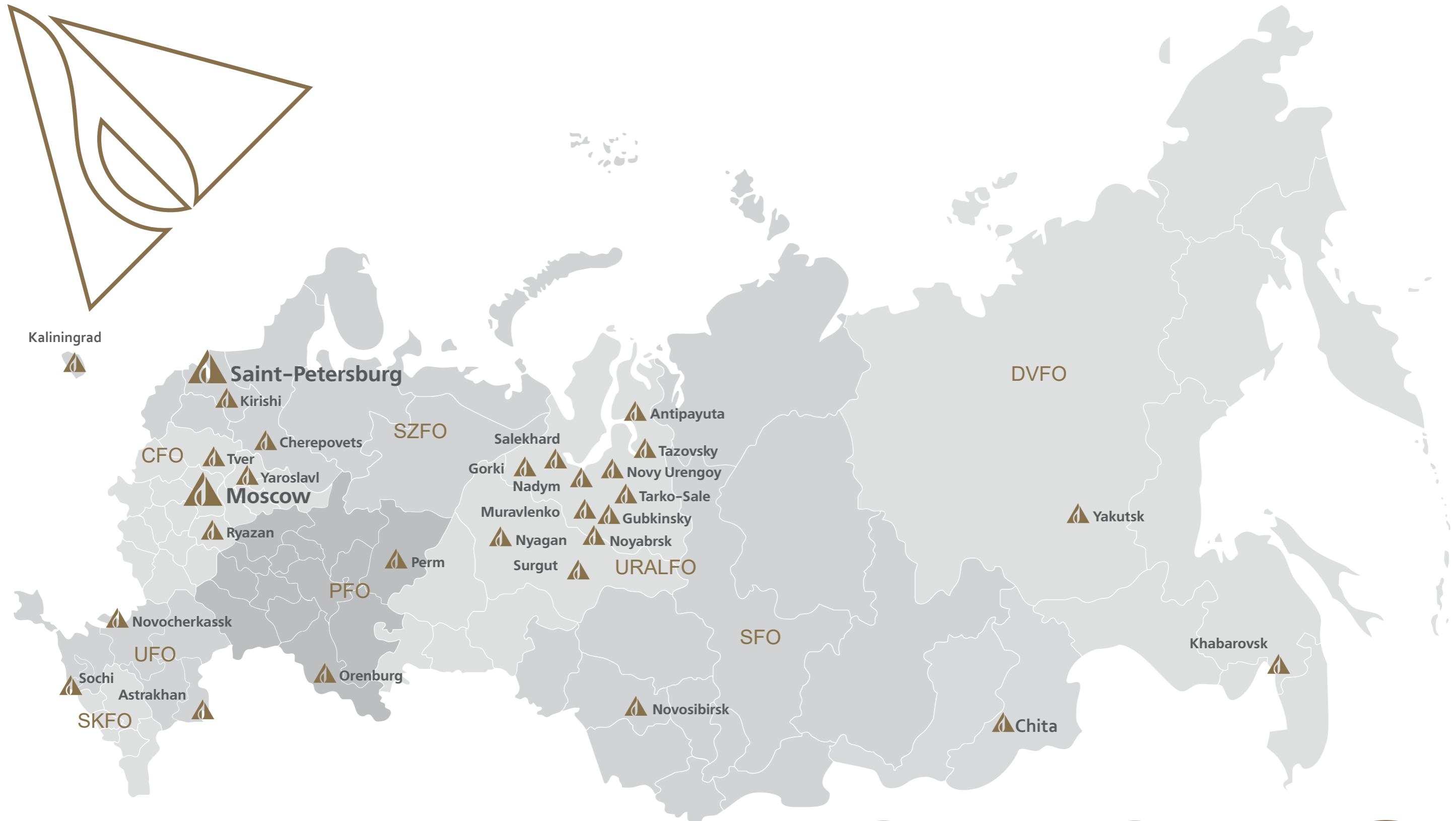
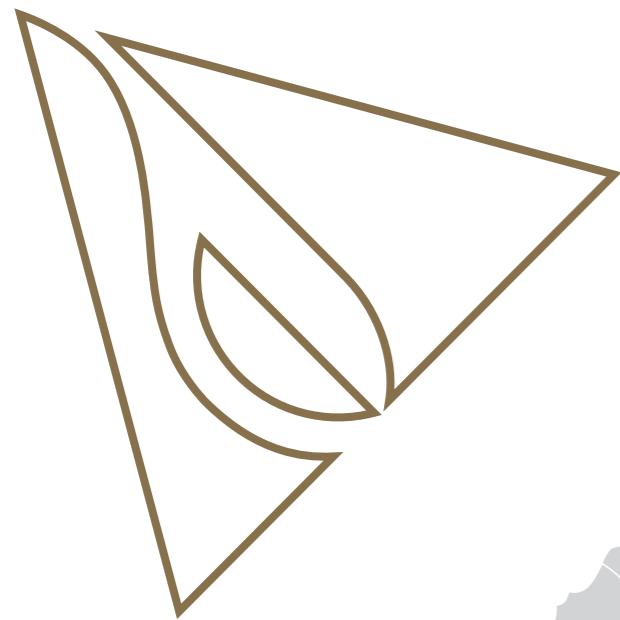
CONSULTING



CONSTRUCTION AND OPERATION

INVESTMENT PORTFOLIO





106

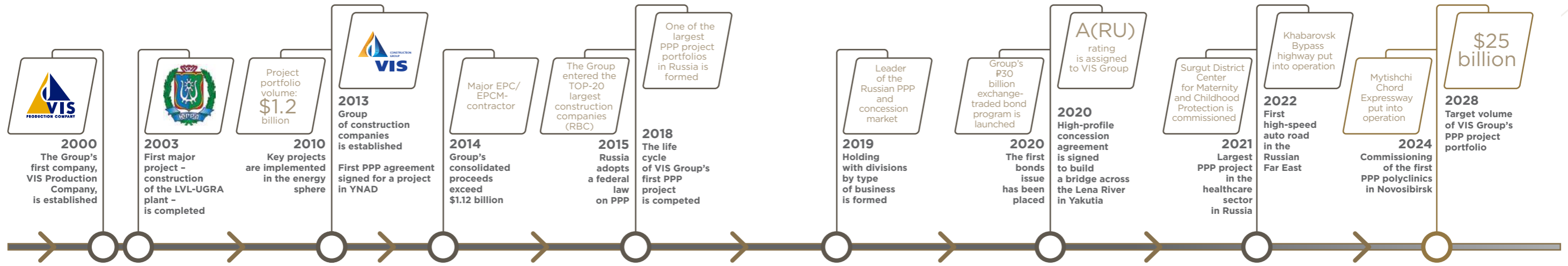
BUILT FACILITIES

25

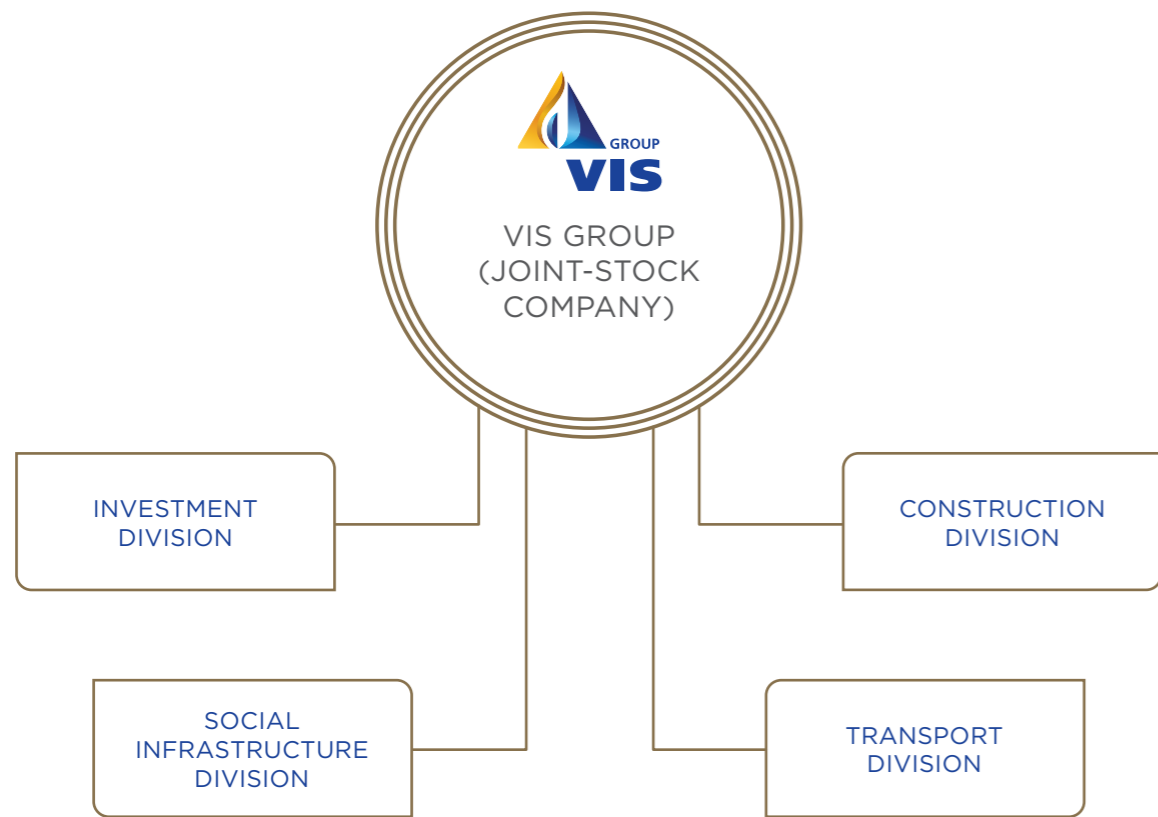
FACILITIES UNDER CONSTRUCTION

18

FACILITIES IN THE OPERATIONAL STAGE

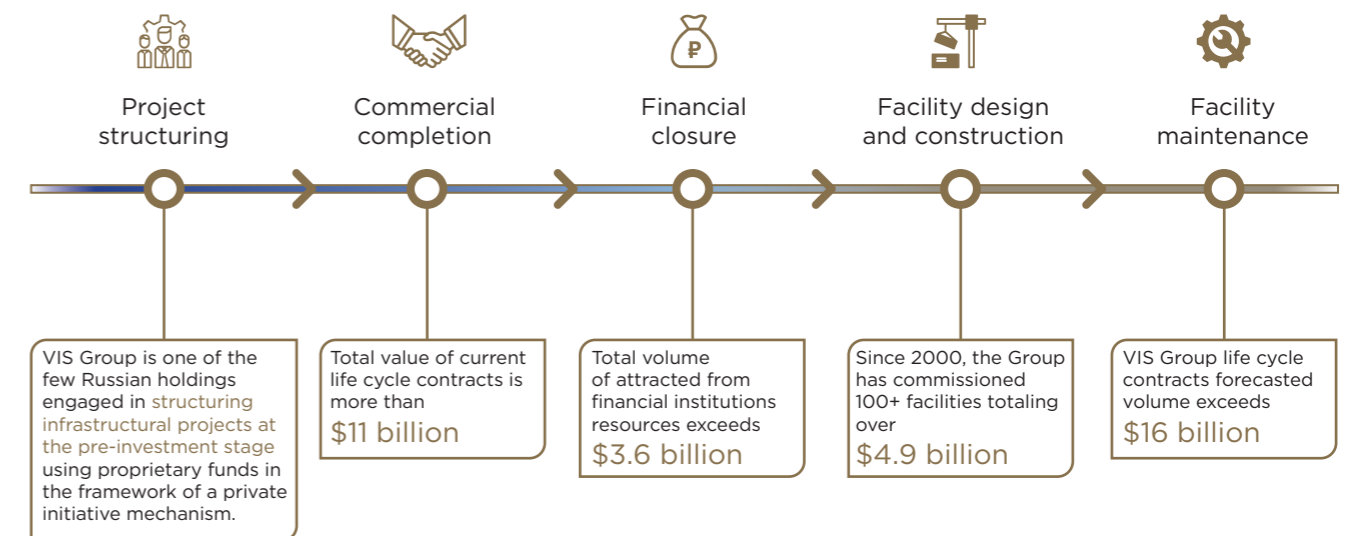


HOLDING'S TARGET STRUCTURE



PPP PROJECT COMPLETE LIFE CYCLE MANAGEMENT

VIS Group implements public-private partnership projects, managing each phase of their life cycle. The Group acts as the private partner and investor, structures projects, provides funding, constructs and operates the established facility.



HOLDING'S EXPERTISE

➤ PROJECT LAUNCH

The Group searches for an investment project, develops the legal and financial project models, conducts planning and surveying works, designs the financial facility, prepares the concessions and PPP agreements.

➤ FUNDING PPP PROJECTS

VIS Group partners with the leading banks in the PPP segment. PPP agreements are appraised from the project financing standpoint, distinctive requirements are imposed on them. Interaction with the banks during the pre-investment phase allows Group experts to prepare thoroughly structured projects and implement their timely financial closure. The conclusion of direct trilateral agreements between the bank, the public and the private partners became an established practice.

➤ ATTRACTING PRIVATE CAPITAL TO PPP PROJECTS

VIS Group specialists have the necessary experience and competencies in using various forms of attracting investment in projects: from the use of credit resources and the conclusion of direct tripartite agreements between bank, public and private partner, to the issue of infrastructure bonds. The total amount of attracted resources from financial institutions exceeds \$3.6 billion.


























➤ PPP PROJECT MANAGEMENT

A professional operator of infrastructure projects has been formed on the expert basis of VIS Group. It provides structuring and support of PPP projects throughout the life cycle.



ADVANTAGES

VIS Group has rewarding experience in implementation of public-private partnership projects over the course of the entire life cycles – from launch to construction and operation.

		FINANCIAL INSTITUTIONS	CONSTRUCTION COMPANIES
PROPRIETARY TECHNICAL EXPERTISE			
PROPRIETARY CONSTRUCTION CAPACITIES			
CONTROL AT ALL STAGES OF PPP PROJECT ORGANIZATION			
EXPERIENCE IN STRUCTURING PPP PROJECTS			
EXPERIENCE IN OPERATION OF FACILITIES BUILT UNDER PPP AGREEMENTS			
EXPERIENCE IN IMPLEMENTING TECHNICALLY COMPLEX FACILITIES			
EXPERIENCE IN ENGAGING PROJECT FINANCING			
EXPERIENCE IN ENGAGING FOREIGN INVESTORS			

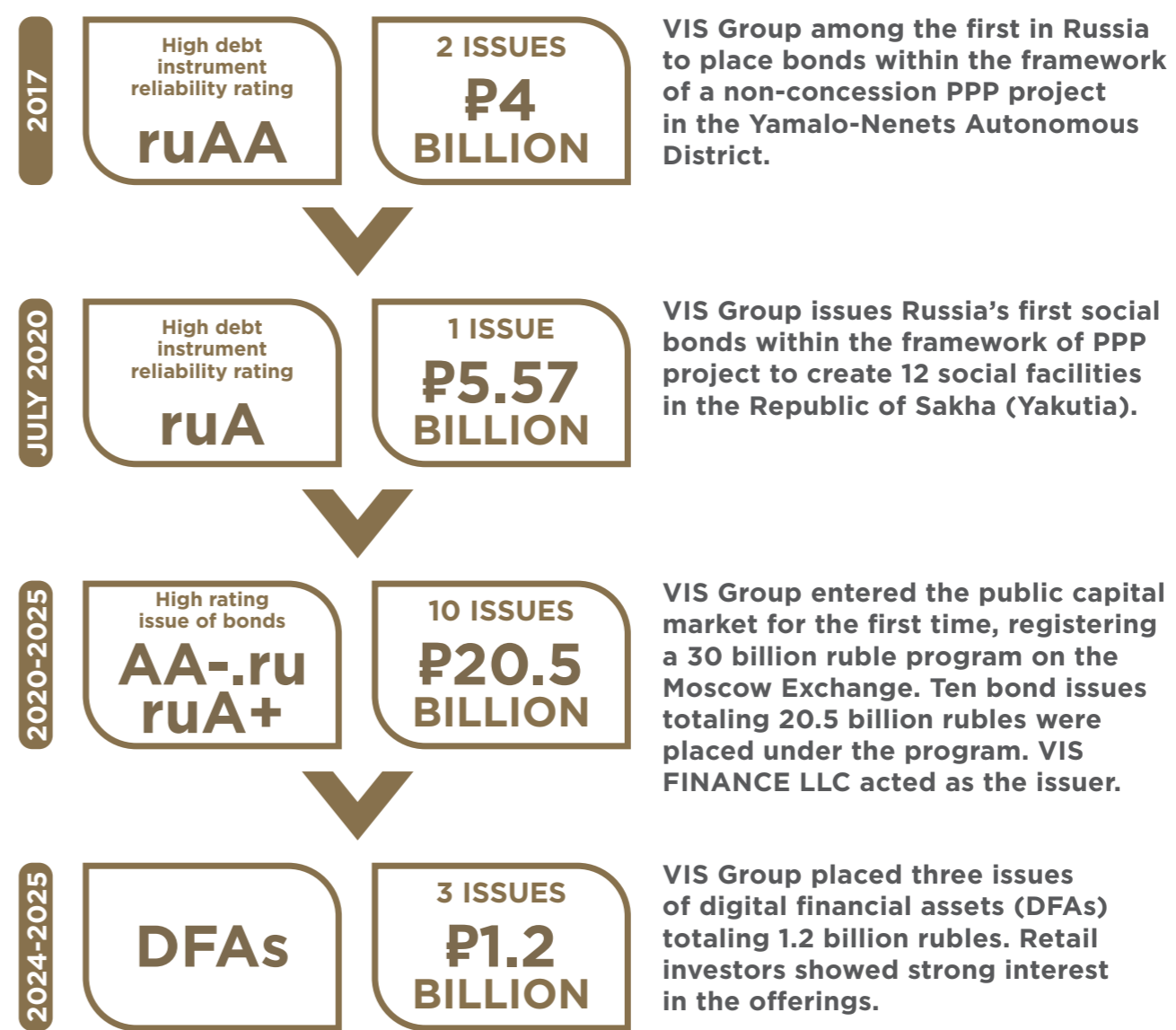
INVESTMENT ACTIVITIES

VIS Group experts possess the experience and competence in utilizing various forms of attracting investments to the projects – from using credit resources and concluding direct trilateral agreements between the bank, the public and the private partners to issuing bonds.

Total volume of attracted from financial institutions resources exceeds
\$3.6 billion

- DIRECT INVESTMENTS
- PROJECT FINANCE
- BOND ISSUE
- DFA

NCR and Expert RA assigned a high rating of **AA-.ru** and **ruA+** to VIS Group



PPP PROJECT PORTFOLIO

“KHABAROVSK BYPASS” MOTOR HIGHWAY KHABAROVSK TERRITORY

The first expressway in the Russian Far East. The traffic was opened on July 15, 2022. The highway makes it possible to relieve the road network of the regional center from transit vehicles and remove cargo flows outside the city. “Khabarovsk Bypass” connects three federal highways: “Ussuri”, “Amur” and “Vostok”.



In the future, this highway will provide access to the highway network of China. The length of the main course is 27.1 km, and the total length of the created transportation infrastructure is 52.8 km. The carriageway is 15 meters wide, with 4 lanes and a maximum permissible speed of 120 km per hour allow up to 25,000 vehicles per day. The road passes through five interchanges, 24 bridges and overpasses. Five toll points have been installed at various sections.



Project became the laureate of ROSINFRA National infrastructure award in “The best transportation PPP project” nomination

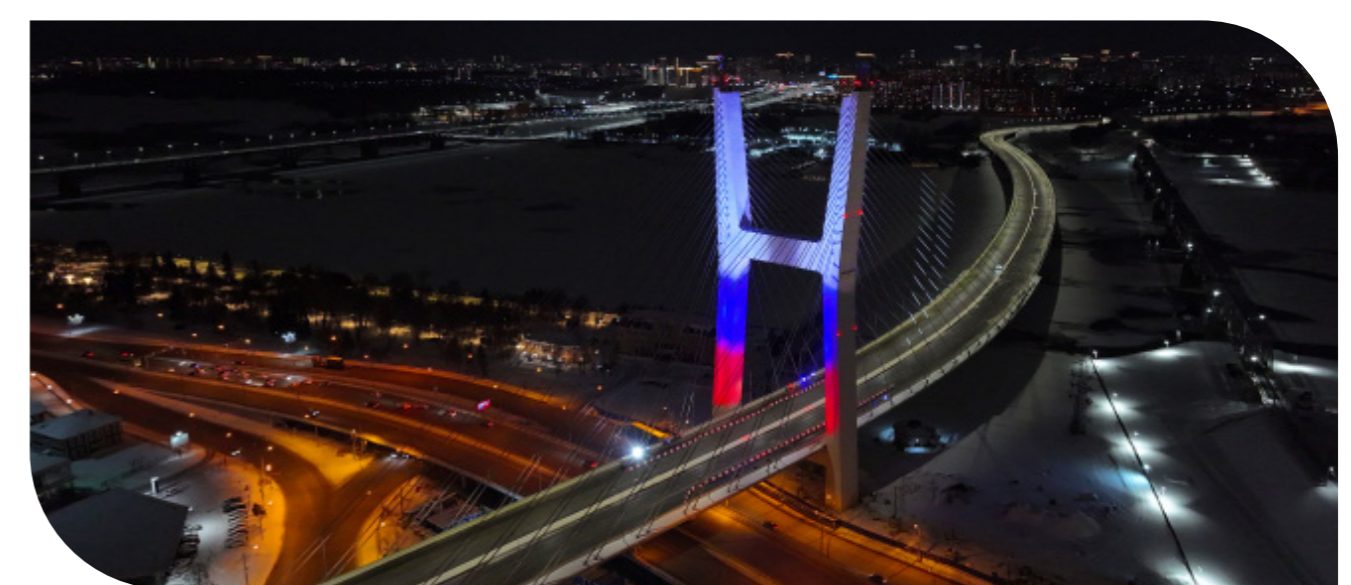
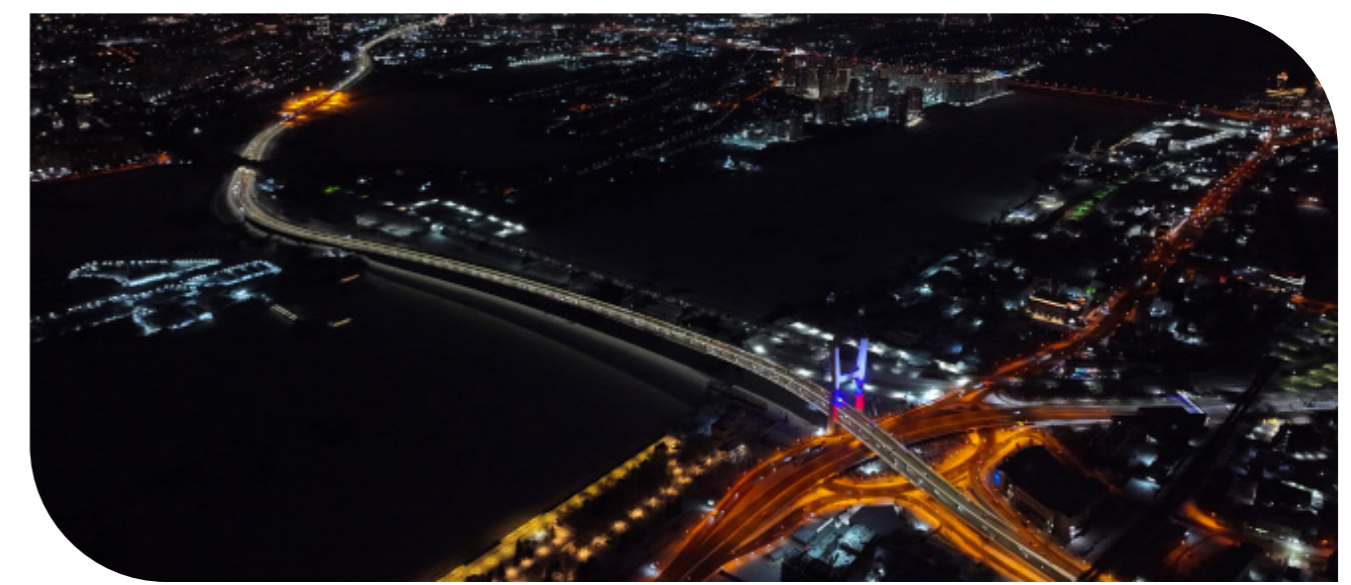
PPP PROJECT PORTFOLIO

BRIDGE OVER THE OB RIVER NOVOSIBIRSK

A bridge across the Ob River is a complex infrastructure project, which involves the construction of two major traffic interchanges and two tunnel-type overpasses in addition to the bridge crossing over the river bed. The length of the main course of the highway will be 5.1 kilometers long. The bridge includes a 380-meter cable-stayed section. The cables are attached to a 114-meter pylon.



The left-bank traffic interchange is one of the largest in Russia and Europe in terms of its parameters, it will include 25 exits. The interchanges built on the right and left banks will become part of the city's street and road network. All motorists will be able to use them, not only those who will drive on the new bridge. This will increase the accessibility of the parts of the city divided by the river; unload the existing bridges and highways. The bridge and multilevel interchanges will provide access to the federal highways "Siberia", "Chuisky Trakt" and "Baikal".



The construction project of the fourth bridge over the Ob River was honored by the ROSINFRA National award in the sphere of infrastructure in the "Regional initiative" nomination

PPP PROJECT PORTFOLIO

MYTISHCHI CHORD EXPRESSWAY MOSCOW REGION

One of the first highway projects in Russia implemented under a private concession initiative and the largest in the transportation industry in the Moscow Region. The concession agreement provides for the creation of transportation infrastructure, including 11 bridges, overpasses and 6 interchanges. The length of the high-speed four-lane road is 16.1 km.



The high-speed road created under the concession agreement has significantly improved transport links in a large area of the Moscow Region and relieved the existing roads. It takes place at a distance of 4-8 km from the Moscow Ring Road, acting as an alternate route and keeping local roads as alternatives. At the same time, motorists have the opportunity to use individual road sections and pay for the actual distance traveled using the "free-flow" system.



PPP PROJECT PORTFOLIO

BRIDGE OVER THE RIVER LENA REPUBLIC OF SAKHA (YAKUTIA)

The project is structured based on a private concession initiative. The unique transportation facility being built under the extremely harsh climate conditions of the Far North and has no counterparts in either domestic or international bridge construction sphere.



The new bridge will allow to decrease budget spending on “Northern delivery” and will replace the unsafe winter roads and overcrowded ferries that operate on the Lena River in the summers. This will be a two-lane transport artery with an estimated throughput of 5,030 cars per day.



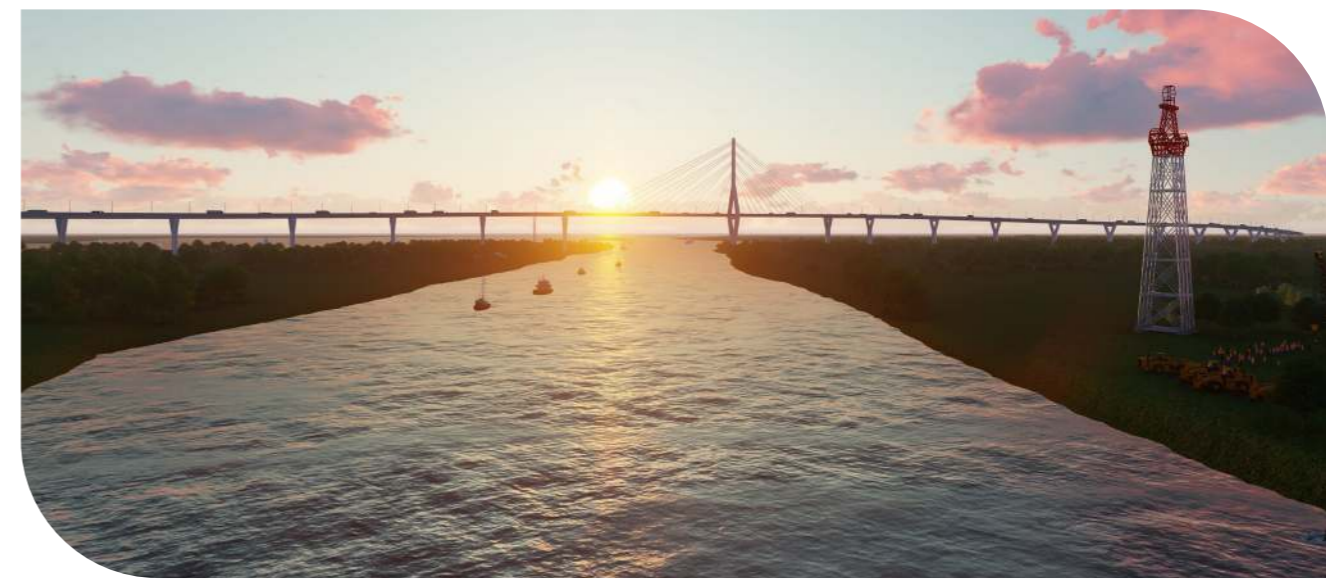
PPP PROJECT PORTFOLIO

BRIDGE ACROSS THE KALININGRAD BAY KALININGRAD REGION

The construction of a bridge was stipulated by the master plan for the development of the city until 2035. The new bridge will connect the Kosmodemyansky and Shosseiny villages. The total span of the road infrastructure, including the bridge over the Pregolya River, approaches, overpasses and junctions will approximate 8.1 kilometers. The high-speed four-lane road will be part of the ring route in the Primorsk recreational zone.



The 2.85-km cable-stayed bridge will have four lanes. The new highway is projected to be a high-speed road with an estimated speed of 120 km per hour and a capacity of over 10,500 vehicles per day. The bridge will make it possible to loop the Ring Road, connect the Southern and Northern Kaliningrad bypasses, and reduce the traveling distance between settlements. The implementation of the project will create an opportunity for traffic flows from the northwest of the region.



PPP PROJECT PORTFOLIO

SOCIAL INFRASTRUCTURE FACILITIES YAMALO-NENETS AUTONOMOUS DISTRICT

In the Yamalo-Nenets Autonomous District VIS Group has implemented a pilot project for the region's public-private partnership. According to the agreement signed with the regional government, 6 educational institutions for children have been built. In Yamal, 1,540 new places have been created for students in elementary grades and children in kindergartens.



This is the first public-private partnership project in Russia with a completed life cycle. Thanks to the involvement of a private investor — VIS Group — the district was able to quickly solve the acute problem of a shortage of places in preschool institutions and create fundamentally new material and technical conditions for the development of a modern system of preschool and school education. All facilities are not only built, but also fully equipped with the necessary equipment, furniture, and inventory. The project became the first for VIS Group implemented on the principles of public-private partnership.



According to the appraisal by the experts from the Agency for strategic initiatives and the National center of public-private partnership, the project is among the best PPP projects in the social sphere

PPP PROJECT PORTFOLIO

SOCIAL INFRASTRUCTURE FACILITIES REPUBLIC OF SAKHA (YAKUTIA)

According to the terms of the public-private partnership agreement between the VIS Group and the Government of the Republic of Sakha (Yakutia), 4 schools, 5 kindergartens, the Y.A. Gagarin Center of Contemporary Art, a children’s art school, and a SMART library have been built. The project includes targeted operation of the constructed buildings until the end of 2026.



The unprecedented nature of the project for the region was that 12 social infrastructure facilities were created simultaneously. In the capital of Yakutia, an educational base has been formed that meets the most modern requirements and standards, and the new buildings have replaced morally and physically outdated wooden structures. This is the largest social project in Yakutia, thanks to which nearly 3,000 new places have appeared in educational institutions over the course of five years. The PPP project has contributed to the comprehensive development of territories and has allowed for the creation of new focal points for the city’s development.



PPP PROJECT PORTFOLIO

SURGUT DISTRICT CLINICAL CENTER FOR MATERNITY AND CHILDHOOD HEALTH KHANTY-MANSI AUTONOMOUS DISTRICT

Surgut District Clinical Center for Maternity and Childhood health is designed to handle 10,000 births per year. The complex, covering an area of over 78,000 m², is equipped with modern medical equipment and has allowed for the creation of a comprehensive system for providing services in the field of perinatology, as well as the implementation of tasks under the national project "Healthcare".



The center includes an operating block for 15 simultaneous operations, intensive care units for mothers and children. In total, the complex is equipped with 1,500 functional rooms. The high-tech and ergonomic complex is equipped with unique modern medical equipment from domestic and foreign manufacturers, consisting of 6,000 units. Conditions have been created here for the work of more than 2,000 specialists. This is a unique facility in the regions of the Far North, as well as one of the largest perinatal centers in Russia and Europe.



The project won ROSINFRA Infrastructure Award in the Quality Infrastructure Investments nomination

PPP PROJECT PORTFOLIO

STATE PHILHARMONIC AND THE ARCTIC CENTER FOR EPIC LITERATURE AND THE ARTS, REPUBLIC OF SAKHA (YAKUTIA)

The integrated architectural complex of the State Philharmonic and the Arctic Center for Epic Literature and the Arts will become one of the key driving forces of Yakutia's sociocultural development. For the first time ever, the republic will be able to conduct musical events of any scale — from classical music concerts to international theater productions, shows and conferences. This is a unique project that entailed the creation of such a large-scale cultural and entertainment facility in permafrost conditions.



The new cultural cluster will be outfitted with unique equipment: the panoramic stage and the orchestra pit platforms can be transformed into different levels, turning circles with lifting mechanisms will allow creating distinctive variations of the stage relief. For the first time in the republic, lighting, multimedia and acoustic equipment will make it possible to hold events of any level on a single site.



PPP PROJECT PORTFOLIO

MUSEUM AND HISTORICAL COMPLEX TRANS-BAIKAL TERRITORY

A complex spanning over 10,000 m² will be built on the Chita river embankment. The four-story building, with a basement level, will house exhibition, congress, and leisure spaces under one roof. Various functional zones are planned, including exhibition areas, recreational spaces, an entrance hall, and necessary administrative offices.



The region holds significant archaeological value, but due to a lack of exhibition space, only 18% of museum collections are currently accessible to the public. The technologically equipped, new-type museum center will not only allow the regional capital to host federal-level exhibitions, but also display up to 50% of its artifacts.



PPP PROJECT PORTFOLIO

NETWORK OF PUBLIC OUTPATIENT CLINICS NOVOSIBIRSK

The first PPP project in Russia's health care sphere, structured under the Federal Law on PPP #224-FL. Modern medical institutions network will be constructed in the capital of Siberia, with a combined capacity of 6,500 visits per shift. VIS Group will subsequently conduct the clinics' technical maintenance for 7 years.



SMART CLINIC REPUBLIC OF SAKHA (YAKUTIA)

Thanks to the PPP mechanism, one of the most modern medical centers in the republic is being constructed in the city. The 8,500 m² polyclinic complex with the capacity of 600 visits per shift will be outfitted with cutting-edge equipment. VIS Group will deliver and commission the facility, and conduct subsequent technical maintenance after its launch.



Project became the laureate of ROSINFRA National infrastructure award in "The best PPP healthcare project" nomination

IMPLEMENTED PROJECTS

A total of more than 100 facilities have been commissioned since 2000. The Group made a significant contribution to the implementation of the largest projects of special economic, social and socio-political significance: the restoration of the Orenburg helium plant capacities, the modernization of the Kirishi hydroelectric power plant, the construction of the 9th power unit of Novocherkassk hydroelectric power plant, the construction of facilities in preparation for the 450th anniversary of Astrakhan and The 1000th anniversary of Yaroslavl, the construction of infrastructure Olympics facilities in Sochi and many others.

100+
FACILITIES
EXCEEDING
\$2.6
BILLION



**LVL-UGRA GLUED LAMINATED LUMBER PLANT
KHANTY-MANSIYSK AUTONOMOUS DISTRICT**
Commissioned in 2003



**GAZPROM DOBYCHA ORENBURG HELIUM
PLANT (RESTORATION AFTER
A TECHNOLOGICAL ACCIDENT)**
Commissioned in 2009



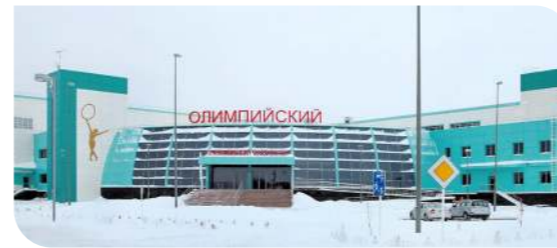
**GAZPROM DOBYCHA ORENBURG GAZPROM-CITY
SOCIAL AND BUSINESS COMPLEX**
Commissioned in 2011



**GAZPROM DOBYCHA NOYABRSK
ADMINISTRATIVE AND AMENITY BUILDING**
Commissioned in 2012



**REGIONAL CENTER FOR PREVENTION AND
STRUGGLE AGAINST AIDS AND INFECTIOUS
DISEASES, NOYABRSK**
Commissioned in 2013



**OLYMPIC SPORTS PALACE,
GUBKINSKY**
Commissioned in 2014



**ART SCHOOL,
GUBKINSKY**
Commissioned in 2014



**MULTIFUNCTIONAL STATION,
NEW URENGOI**
Commissioned in 2015



**RIVER STATION COMPLEX,
SALEKHARD**
Commissioned in 2015



**NORTHERN LIGHTS RESIDENTIAL COMPLEX,
NOYABRSK**
Commissioned in 2015



**"DOVERIE" SOCIAL SERVICES CENTER,
SALEKHARD**
Commissioned in 2024

IMPLEMENTED PROJECTS

INTEGRATED REDEVELOPMENT OF THE VOLGA EMBANKMENT YAROSLAVL

In 2010 VIS Group acted as the general designer and contractor in the redevelopment of the embankment in Yaroslavl. The site is a part of the city's historical center, currently under UNESCO protection. The project was implemented under tight deadlines and received praise from the regional administration. The formal inauguration took place with participation from the President of the Russian Federation Dmitry Medvedev.



MODERNIZATION OF THE KIRISHI SDPP LENINGRAD REGION

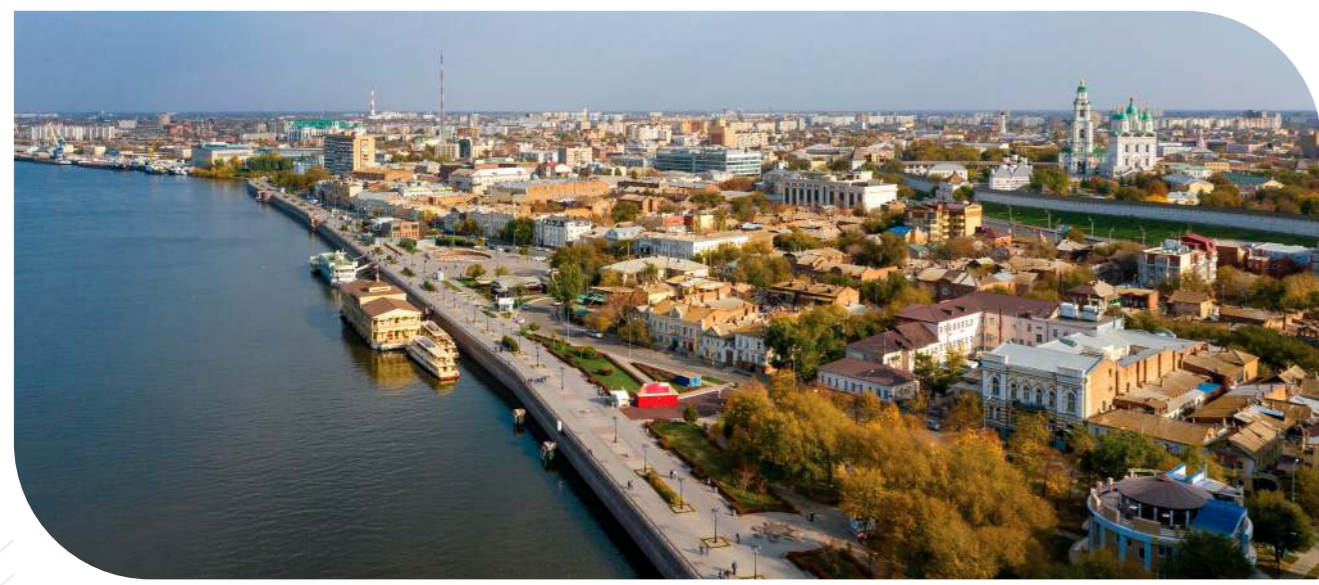
Kirishi SDPP is the largest thermal power station of the North-Western regional energy system. In 2008-2012 VIS Group implemented the suspension of two Siemens gas turbines 279 MW each on the 300 MW steam turbine. The capacity of the commissioned CCGT-800 became the greatest in Russia. This indicator was attained in the energy sphere in Russia for the first time in the last 30 years.



IMPLEMENTED PROJECTS

SHORELINE STABILIZATION AND REDEVELOPMENT OF THE VOLGA EMBANKMENT ASTRAKHAN

In 2007-2010 VIS Group acted as a general contractor for the anniversary project. Shoreline stabilization and integrated redevelopment was carried out as part of the Volga embankment reconstruction. The embankment has become a true leisure area for the city dwellers, and an attractive tourist site.



CONSTRUCTION OF FACILITIES FOR THE WINTER OLYMPIC GAMES-2014 SOCHI

Owing to the participation of VIS Group, a number of infrastructural facilities (several water pipelines and a gas pipeline) for the Olympic project were built in a timely manner. Water was supplied to the ice stadiums ahead of schedule, which allowed to conduct test competitions a year prior to the Olympic Games.



IMPLEMENTED PROJECTS

POWER UNIT NO 9 330 MWT OF NOVOCHERKASSK SDPP ROSTOV REGION

Power unit No.9 of 330 MW is truly unique for Russia. At the free area of the station a new power unit of 330 MW has been built with the installation of a boiler with a circulating fluidized bed (CFB). This is the first power unit of domestic production in Russia using the CFB technology, which is the best solution in terms of current environmental regulations and meets the requirements of applicable European standards on emissions of harmful substances.



“ZVEZDNY” MULTIFUNCTIONAL SPORTS COMPLEX NOVY URENGOY (YAMALO-NENETS AUTONOMOUS DISTRICT)

“Zvezdny” is the largest sports complex of international level in the Yamal territory. The total building area is about 23,000 m². Its total training throughput per day amounts to almost 3,000 people. The complex engages 130 specialists, including instructors working with children. “Zvezdny” became not only a sports site of a new level, but also a place of the organization of cultural, entertainment and recreational activities.





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