

INVESTMENTS ▶



PUBLIC-PRIVATE PARTNERSHIP ▶

CONSTRUCTION ▶



RUSSIAN  
INFRASTRUCTURE  
HOLDING



CONCESSIONS ▶

OPERATION ▶



INFRASTRUCTURE ▶

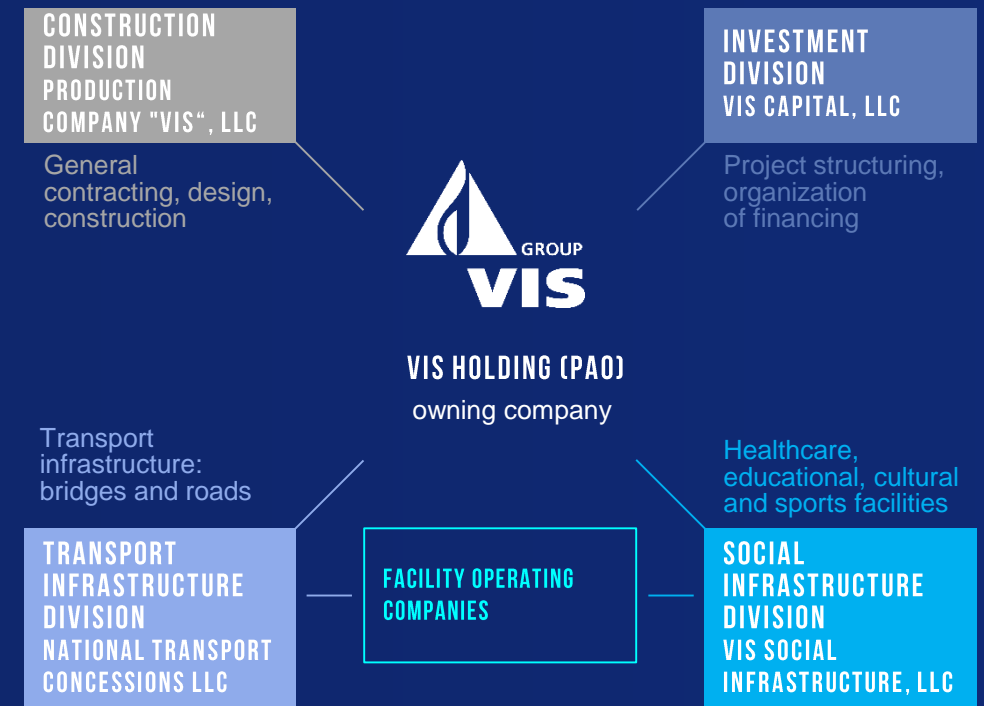


**RUSSIAN  
INFRASTRUCTURE  
HOLDING**

**INCLUDED IN THE LIST  
OF STRATEGIC RUSSIAN COMPANIES**

- ▶ Investments in infrastructure
- ▶ Project management over the entire life cycle
- ▶ Attracting extrabudgetary financing
- ▶ Design, construction and operation

**CORPORATE STRUCTURE**



**MISSION ▶**

Implementation of infrastructure projects for Russia's economic and social development, improving people's quality of life

**25 YEARS**

**OF OPERATIONAL  
ACTIVITY**

**100+**

**FACILITIES BUILT**

**5** facilities under construction

**1** facility designed

**12** facilities under construction

**3** facilities under construction

**8** completed facilities

**4** completed facilities

**52** completed facilities

**14** completed facilities



**16** completed facilities

**9** completed facilities

**5** facilities under construction

**3** completed facilities

16 % ▶▶▶

VIS Group's PPP market share in target segments

AA-.ru



Rating assigned in 2025

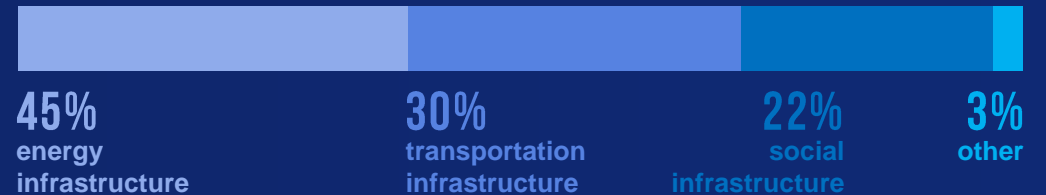
ruA+



Rating assigned in 2021  
Confirmed in 2022-2025

## IMPLEMENTED PROJECTS

₽382 billion



## CURRENT PROJECT PORTFOLIO — ₽845 BILLION



▶▶▶ 92% — PPP PROJECTS AND CONCESSIONS

Reconstruction of the Orenburg helium plant



Construction of infrastructure for Winter Olympics – 2014



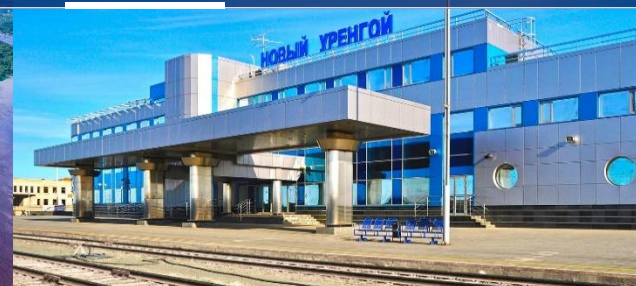
Reconstruction of the Volga embankment for the 450th anniversary of Astrakhan



Modernization of the Kirishi power station



Construction of a transport hub in Novy Urengoy



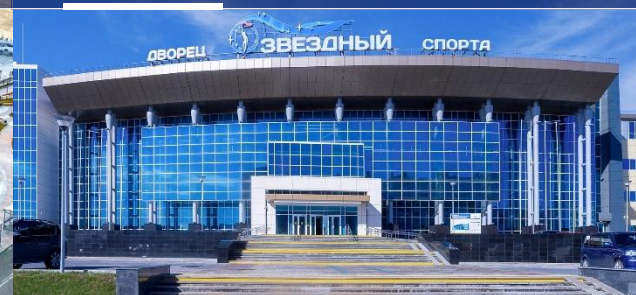
Construction of the 9th power block of the Novocherkassk power station



Construction of a waterway terminal in Salekhard



Construction of a universal sports center in Novy Urengoy



Construction of the Volga embankment for the 1000th anniversary of Yaroslavl



Khabarovsk Bypass ▶



Cultural and contemporary art center in Yakutsk ▶



International Arctic school ▶



Outpatient clinics in Novosibirsk ▶



Mytishchi Chord Expressway ▶



Tundrov microdistrict in Novy Urengoy ▶



Art school in Gubkinsky ▶



National school in Yakutsk ▶



Bridge over the River Ob in Novosibirsk ▶





# 1 PROJECT STRUCTURING ▶

VIS Group structures infrastructure projects at the pre-investment stage with proprietary funds using the private initiative mechanism.

# 2 COMMERCIAL CLOSING ▶

# 3 FINANCIAL CLOSING ▶

Total volume of resources attracted from financial institutions exceeds

**₽284 billion**

# 4 DESIGN AND CONSTRUCTION ▶

**29 facilities**  
at the design and construction stage

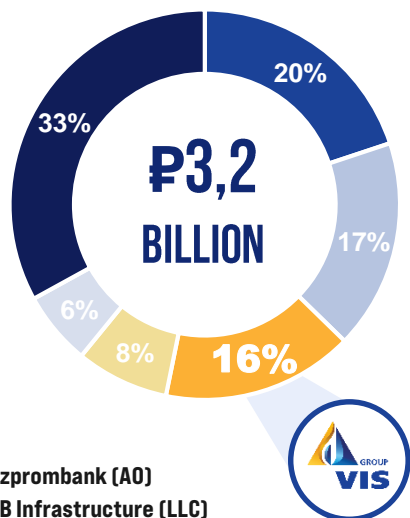
# 5 FACILITY OPERATION ▶

**18 facilities**  
at the operation stage



**A MULTIFACTOR ASSESSMENT IS CONDUCTED TO FORM A PROJECT PORTFOLIO WITH PREDICTABLE CASH FLOWS AND CONTROLLED RISKS**

VIS Group is among the TOP-5 major players in the Russian infrastructure market in all priority areas of development, including transport and social facilities



- Gazprombank (AO)
- VTB Infrastructure (LLC)
- VIS Group
- Rusdor-Finance (LLC)
- Avtoban DSK (AO)
- Projects without participation of the TOP-5 players

Source: National PPP Center's data (part of the VEB.RF Group), analysis by TeDo. Note: excluding projects with a capital intensity of less than 4 billion rubles and the High-Speed Railway project (2024).

		FINANCIAL INSTITUTIONS	CONSTRUCTION COMPANIES
Proprietary technical expertise ▶	●	◐	●
Proprietary construction capacities ▶	●	◐	●
Control at all stages of PPP project implementation ▶	●	◑	◑
Experience in structuring PPP projects ▶	●	●	◐
Experience in operating facilities built under PPP agreements ▶	●	◐	◐
Experience in implementing technologically complex projects ▶	●	◐	◑
Experience in attracting project financing ▶	●	●	◐



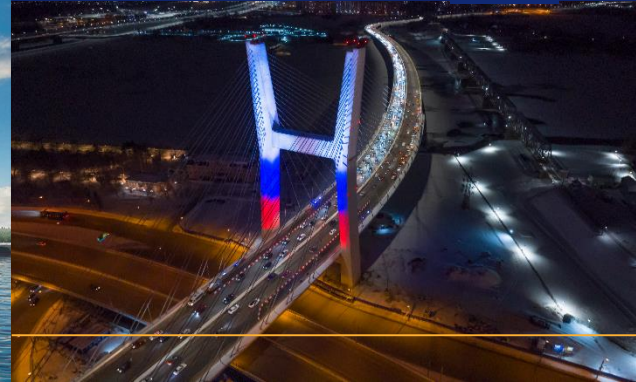
◀ **BRIDGE OVER THE RIVER LENA**  
in Yakutsk

Design and construction term:  
**2020 – 2028**



**BRIDGE OVER THE KALININGRAD BAY** ▶

Design term:  
**2019 – 2024**



◀ **BRIDGE OVER THE RIVER OB**  
in Novosibirsk

Construction term:  
**2017 – 2026**



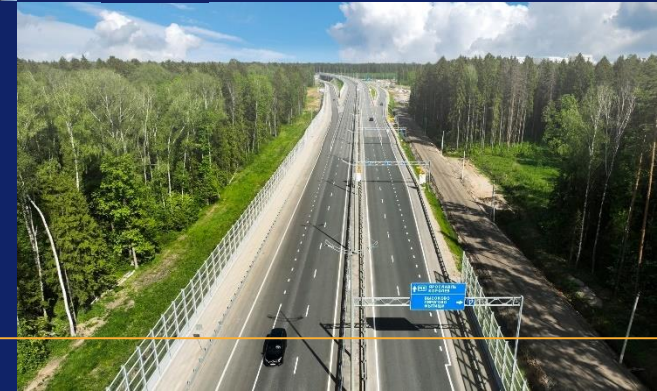
**KHABAROVSK BYPASS HIGHWAY** ▶

Construction term:  
**2017 – 2022**



**MYTISHCHI CHORD EXPRESSWAY** ▶

Design and construction term:  
**2018 – 2024**





## ◀ NETWORK OF OUTPATIENT CLINICS in Novosibirsk

Design and construction  
term:  
2019 – 2026



## ◀ DISTRICT PERINATAL CENTER in Surgut

Design and construction  
term:  
2015 – 2021



## PHILHARMONIC AND ARCTIC CENTER ▶ in Yakutsk

Design and construction  
term:  
2019 – 2026



## 12 EDUCATIONAL INSTITUTIONS ▶ in Yakutia

Design and construction  
term:  
2016 – 2019



## ◀ SMART-POLYCLINIC in Yakutsk

Design and construction  
term:  
2019 – 2025



## ◀ NETWORK OF EDUCATIONAL FACILITIES in Yamal

Design and construction  
term:  
2013 – 2017



## ◀ SMART-POLYCLINIC in Yakutsk

Design and construction  
term:  
2019 – 2025



VIS Group specialists have the necessary experience and competencies in using various forms of attracting project investments: from using credit resources and concluding direct tripartite agreements between the bank, public and private partners to issuing infrastructure bonds ▶

2017	2020	2020-2025	2024-2026
VIS Group was one of the first in Russia to attract bond financing within the framework of a non-concession PPP project.	VIS Group issued the first social bonds in Russia.	In 2020, 2021 and 2023-2025, 12 issues of VIS Group's exchange bonds were placed on the Moscow Exchange for a total of ₺25.5 billion.	In 2024-2026, VIS Group placed several issues of digital financial assets (DFA).
<p>High rating of debt instrument reliability</p>	<p>High rating of debt instrument reliability</p>	<p>High rating confirmed by Russia's leading expert agencies</p>	<p>DFAs are available on the A-Token platform of Alfa-Bank and the Atomyze platform of T-Bank</p>
<p><b>2 issues:</b> October 4, 2017 December 21, 2017</p>	<p><b>1 issue:</b> July 2, 2020</p>	<p>Bond program and prospect registered in the amount of</p>	
<b>₺4 billion ▶</b>	<b>₺5.57 billion ▶</b>	<b>₺30 billion ▶</b>	<b>₺2.8 billion ▶</b>

# BRIDGE OVER THE RIVER LENA — A UNIQUE PROJECT WITHOUT PRECEDENT IN THE WORLD



# ◀◀ KHABAROVSK BYPASS — FIRST TRANSPORT CONCESSION IN THE RUSSIAN FAR EAST



Term of concession agreement ▶

**2017-2031**

TRAFFIC OPENED  
IN JULY 2022

Main route span ▶

**27.1 km**

Total span ▶

**52.8 km**

**5** transport junctions ▶

# MYTISHCHI HIGH-SPEED CHORD – ALTERNATIVE TO MOSCOW RING ROAD



Term of concession agreement ▶

**2018-2038**  
TRAFFIC OPENED  
IN DECEMBER 2024

Total span ▶

**16.1 km**

**6** transport junctions ▶

**11** bridges and overpasses ▶



# BRIDGE OVER THE OB RIVER IN NOVOSIBIRSK – BACKBONE TRANSPORT INFRASTRUCTURE IN SIBERIA

Term of concession agreement ▶

**2017-2042**

TRAFFIC OPENED

IN DECEMBER 2025

Total road span ▶

**5.1 km**

Bridge crossing span ▶

**1.5 km**

Cars per day ▶

**70000**



# ◀◀ NETWORK OF EDUCATIONAL FACILITIES- FIRST PPP PROJECT IN RUSSIA WITH A COMPLETED LIFE CYCLE

Term of PPP agreement ▶

**2013-2017**

Number of seats ▶

**1540**

Total building area ▶

**48700 m<sup>2</sup>**

**6** kindergartens ▶

**1** school ▶



# PERINATAL CENTER IN SURGUT – THE LARGEST BEYOND THE URAL MOUNTAINS



# 12 EDUCATIONAL AND CULTURAL FACILITIES— LARGEST SOCIAL PROJECT IN YAKUTIA

3730

Seats ▶

5

kinder-gartens ▶

5

schools ▶

Art school and library ▶

Term of PPP agreement ▶  
2015-2026



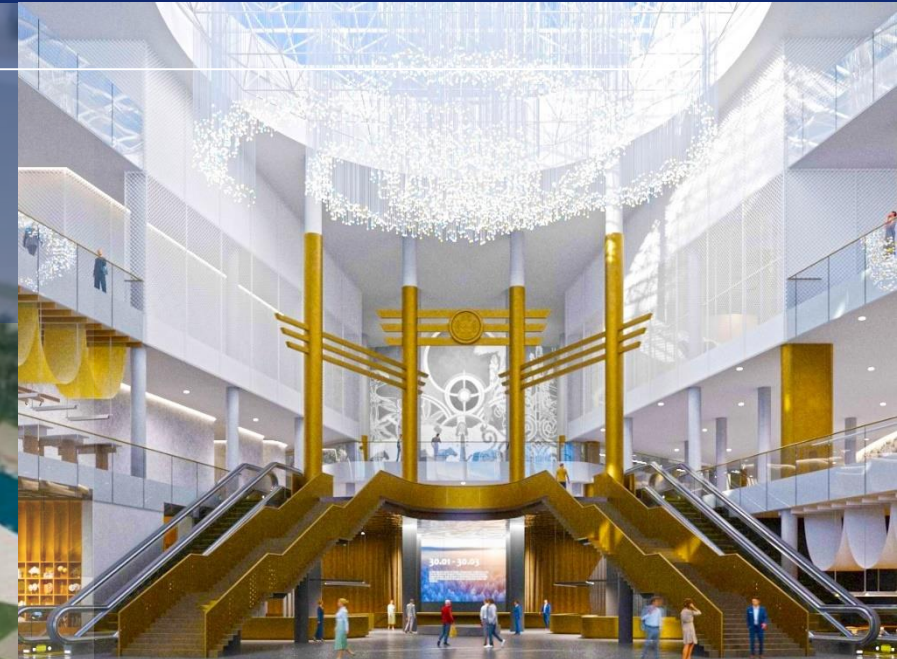
# ◀◀ PHILHARMONIC AND ARCTIC CENTER FOR EPIC LITERATURE – CULTURAL CLUSTER ON PERMAFROST SOIL



Term  
of PPP agreement ▶  
**2019-2031**

Total building area ▶  
**33 000 m<sup>2</sup>**

Total seating capacity ▶  
**1530**





Term of PPP agreement ▶  
**2019-2029**

Area of 7 facilities ▶  
**88 600 m<sup>2</sup>**

Visits per shift ▶  
**6 495**



# SMART-CLINIC IN YAKUTSK – THE LARGEST IN THE REPUBLIC'S CAPITAL



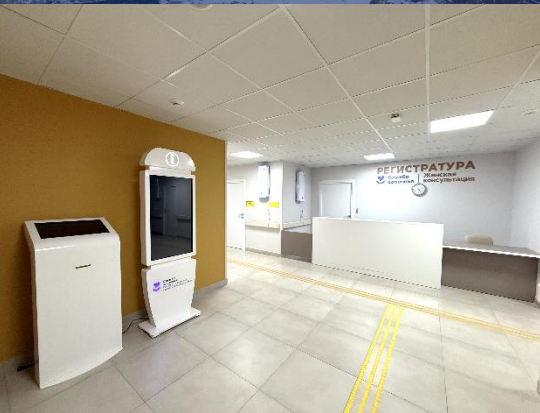
Term of PPP agreement ▶

**2019-2030**

Total building area ▶

**8857 m<sup>2</sup>**

**600** visits per shift ▶





**9600 m<sup>2</sup>**

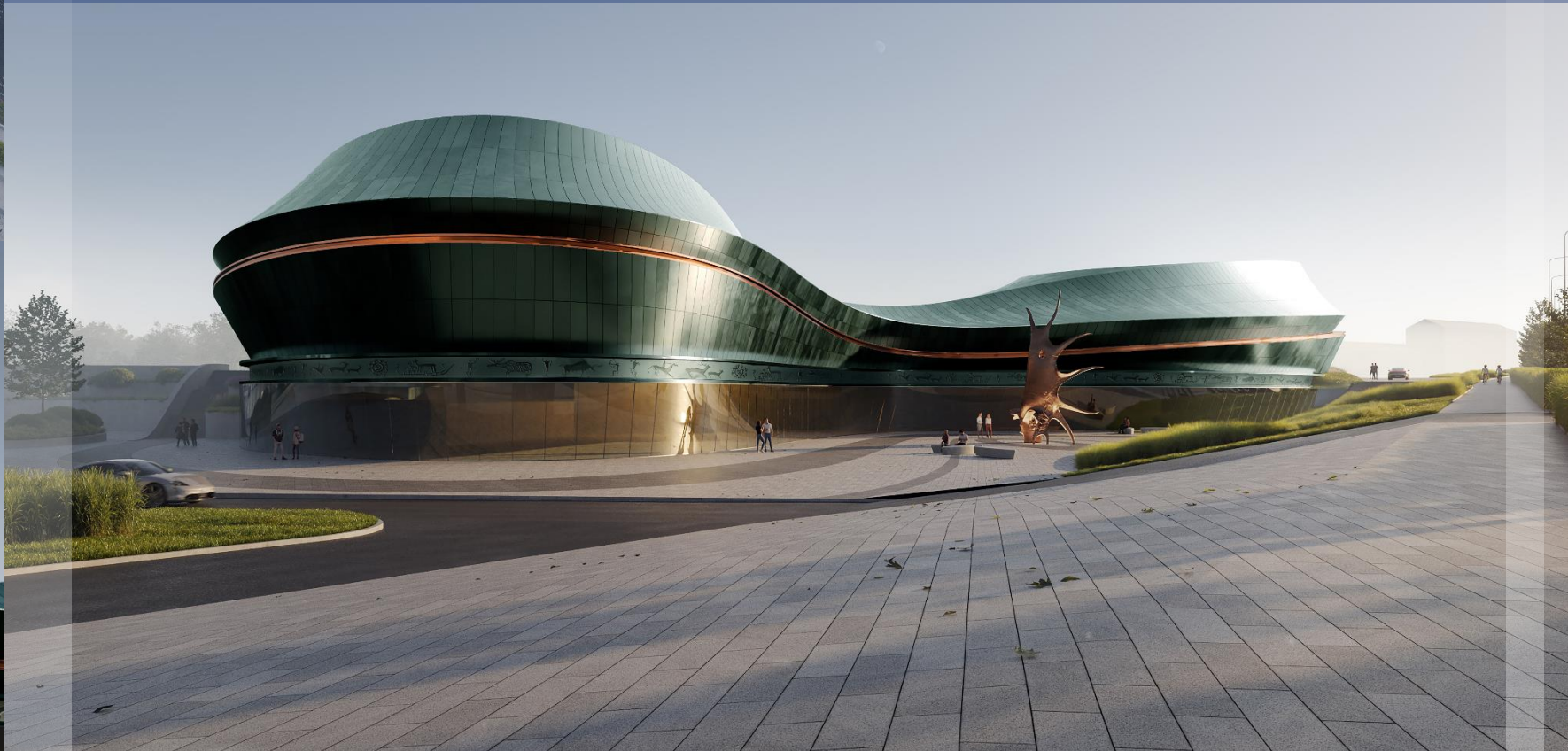
Total building area ▶

**6000 m<sup>2</sup>**

Exhibition area ▶

Term of concession agreement ▶

**2024-2034**



# THE GIANT SCHOOL IN Khabarovsk is the largest in the Far East



Construction term

2025-2027

Total building area

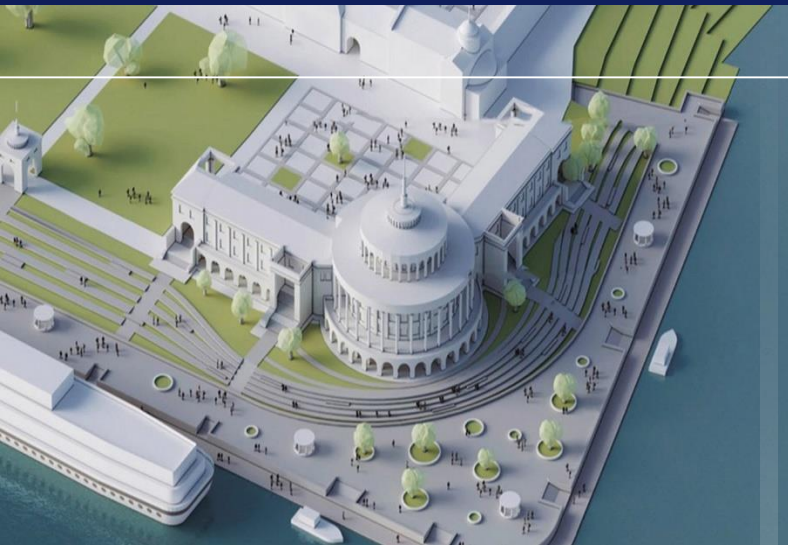
38 600 m<sup>2</sup>

Total capacity

2100 seats



# ◀◀ A SECOND LIFE FOR THE RIVER TERMINAL – THE RECHNOY CULTURAL AND EXHIBITION CENTER IN TVER



**15574 m<sup>2</sup>**

Total site area ▶

**6400 m<sup>2</sup>**

Building's area ▶

Design and construction term ▶

**2025-2027**



**1,428** <sup>MW</sup>  
ELECTRIC GENERATION UNITS

**99.3** KM  
OF ROADS & BRIDGES

**556.5** KM  
OF GAS PIPELINES & WATER CONDUITS

**3,390**  
SPECTATOR SEATS  
IN CULTURAL CENTERS

**8,570**  
SEATS  
IN KINDERGARTENS & SCHOOLS



RUSSIAN  
INFRASTRUCTURE  
HOLDING

**4.78** KM  
OF LANDSCAPED  
EMBANKMENTS

**47**  
BRIDGES  
& OVERPASSES

**4,700** VISITS  
PER DAY  
IN SPORTS COMPLEXES

**8,245**  
VISITS PER SHIFT  
AT MEDICAL FACILITIES

**377** 000 M<sup>2</sup>  
OF HOUSING



RUSSIAN  
INFRASTRUCTURE  
HOLDING



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